



INVESTOR PRESENTATION

MARCH 2024

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1

Introduction to SharkNinja



Who We Are

The people who built a consumer problem solving engine

We solve consumer problems that others either do not see or are unable to solve

We create five-star rated innovative lifestyle solutions for consumers in our global markets

A deep portfolio of innovative products under two multi-billion dollar, global brands

**Positively impacting people's lives *every day*
in *every home* in our global markets**

1. Net Sales includes sales in the Asia Pacific region and Greater China "APAC". Adjusted Net Sales of \$4.2bn for 2023, which represents sales excluding APAC. Please see the Appendix for a reconciliation of Adjusted Net Sales to Net Sales, its most directly comparable GAAP financial measure.

2. As of December 31, 2023.



\$4.3bn
Net Sales^{1,2}



20%
Net Sales CAGR
(March 2008-2023)



32
Markets²



31
Sub-categories²



4,500+
Patents²



5
Innovation
Centers²



140+
Retailers
Globally²



3,000+
Employees²

Two Scaled, Diverse and Growing Brands

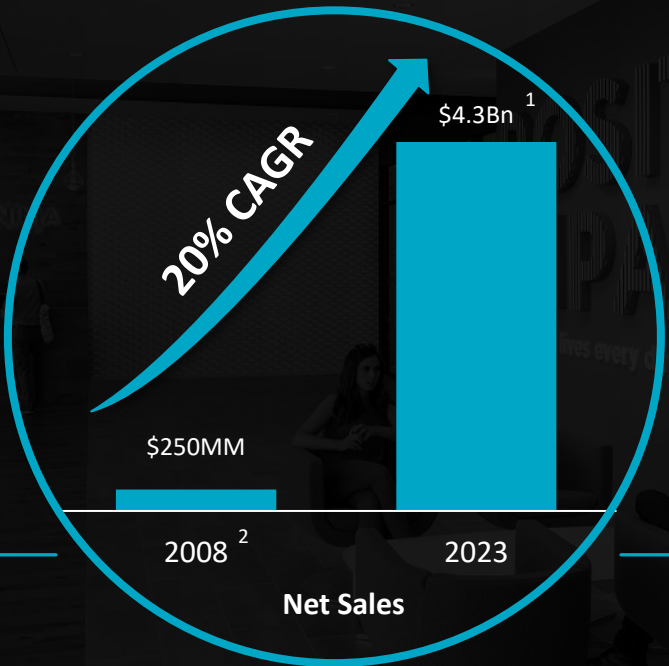
Shark

13 Total Sub-Categories⁵

6 new product sub-categories entered in the last 3 years³

\$2.2Bn

Net Sales
(2023)



NINJA

18 Total Sub-Categories⁵

10 new product sub-categories entered in the last 3 years⁴

\$2.1Bn

Net Sales
(2023)

1. Net Sales includes sales in APAC. Adjusted Net Sales of \$4.2Bn for 2023, which excludes sales in APAC. Please see the Appendix for a reconciliation of Adjusted Net Sales to Net Sales, its most directly comparable GAAP financial measure.

2. Represents fiscal year end as of March 2008.

3. New product sub-categories include Hair Dryers, Air Purification, Hair Stylers, 2-in-1 Vacuums, Wet/Dry Floorcare and Carpet Extractors as of December 31, 2023.

4. New product sub-categories include Toasters, Ice Cream Makers, Juicers, Cutlery, Bakeware, Electrical Kettles, Waffle Makers, Outdoor Grills, Outdoor Ovens and In-home Beverage as of December 31, 2023.

5. As of December 31, 2023.

Increasingly Diversified as We Scale: Category Mix

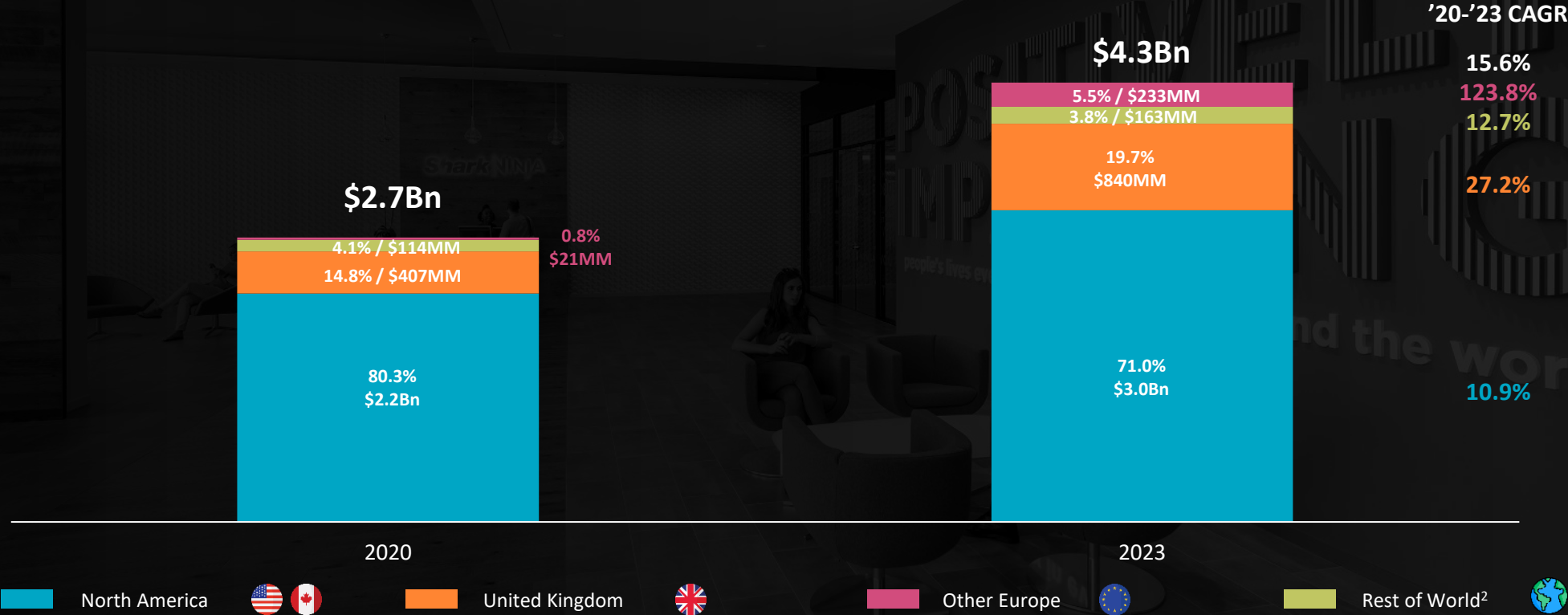
Net Sales by Category¹



1. Net Sales includes sales in APAC. Breakdown based on 2023 Net Sales. Adjusted Net Sales of \$4.2Bn for 2023, which excludes APAC. Please see the Appendix for a reconciliation of Adjusted Net Sales to Net Sales, its most directly comparable GAAP financial measure.

Increasingly Diversified as We Scale: Global Mix

Diversified Global Presence¹



1. Net Sales Includes sales in APAC. Breakdown based on 2023 Net Sales. Adjusted Net Sales of \$4.2Bn for 2023, which excludes APAC. Please see the Appendix for a reconciliation of Adjusted Net Sales to Net Sales, its most directly comparable GAAP financial measure.
2. Includes APAC.

Who We Serve

A discerning and educated global consumer

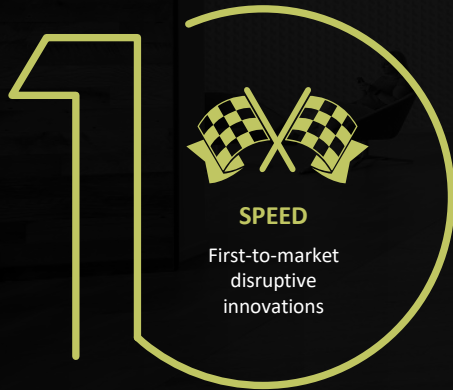
They're the people who read the reviews and scour the ratings, delighted by new technology. They're proud of their homes. They know value when they see it because they've done the research. They only trust brands that have proven their worth. People you can count on for sound advice and honest recommendations. Our consumers are much more than just buyers

They're the ambassadors of our brand



What We Deliver

SharkNinja strives to deliver all four of these critical consumer value points in every innovative product we bring to market



We Aim to Delight Our Consumers Through

Always-on
Consumer Insights

In-person Testing

Leveraging Reviews

Solving Pain Points

Compelling Value

5-star
Rated Products



Improving
Quality of Life

24/7 Innovation Cycle

800+ Cross-functional
Engineering & Design Associates¹

Global Insights

Disruptive Innovations

Lifestyle Solutions

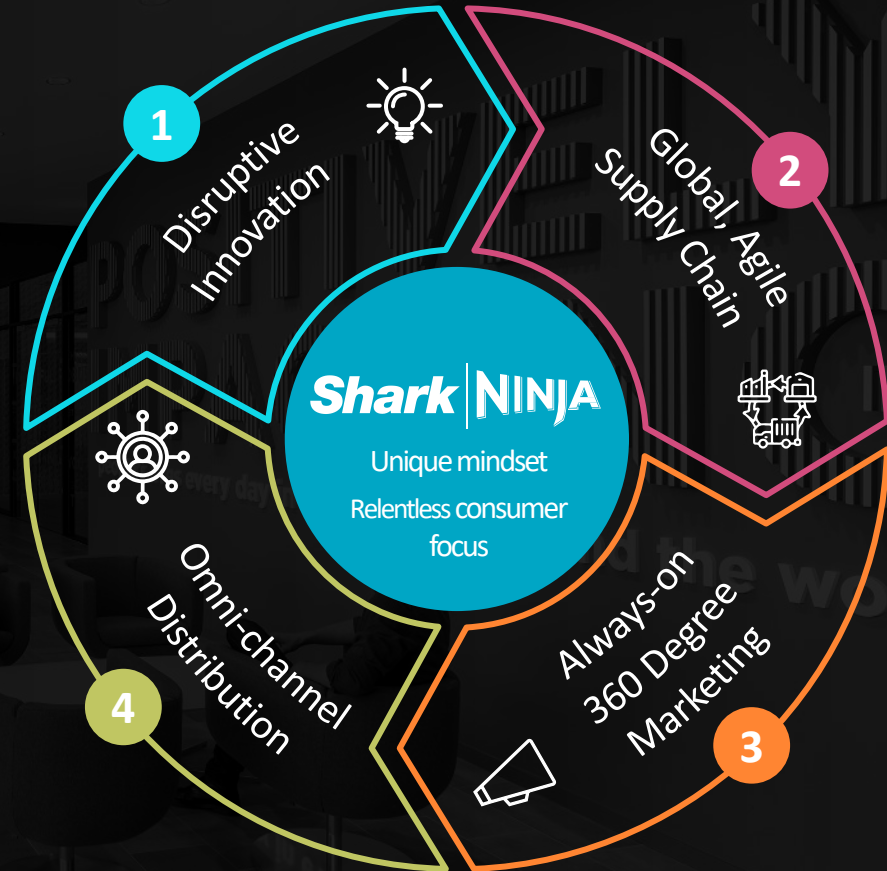
1. As of December 31, 2023.

How We Do It

Our competitive moat deepens over time through a relentless focus on these four key areas

Our success is directly connected to our unique mindset, culture, and the way we think about the consumer. At each and every layer in our organization, we are relentlessly focused on understanding consumers.

We are driven by our relentless pursuit of perfection



1 Disruptive Innovation

Consumer-Centric Innovation Driven by a Global Engineering Team

- 800+ cross-functional engineers and designers¹
- Global product design team in U.S., U.K. and China
- 24/7 global innovation cycle
- 4,500+ issued patents and pending patent applications in force globally¹
- Dynamic testing with rapid turnaround of ideas from sketch to global production
- All based on decades of analyzing insights from:
 - Analyzing consumers' interactions with small home appliances
 - Leveraging consumer reviews

25

new products in 2023

20

within existing categories alone

1. As of December 31, 2023.



1 Disruptive Innovation

Innovative Products Across a Growing Number of Categories



Shark SpeedStyle

Ultra-efficient high-speed motor and electronic temperature control ensures super-fast drying



Ninja Blast

Powerful battery technology brings Ninja blending wherever you go



Ninja Thirsti

Innovative carbonation system combined with bottles designed for carbonated drinks - turn plain water into tasty custom beverages



Shark Extractor

CarpetXpert Technology deep cleans carpets using powerful suction, high-pressure spray, and brushroll engagement



Ninja FrostVault

Thermally-efficient design; insulation, durable materials and construction, with an innovative new dry storage drawer



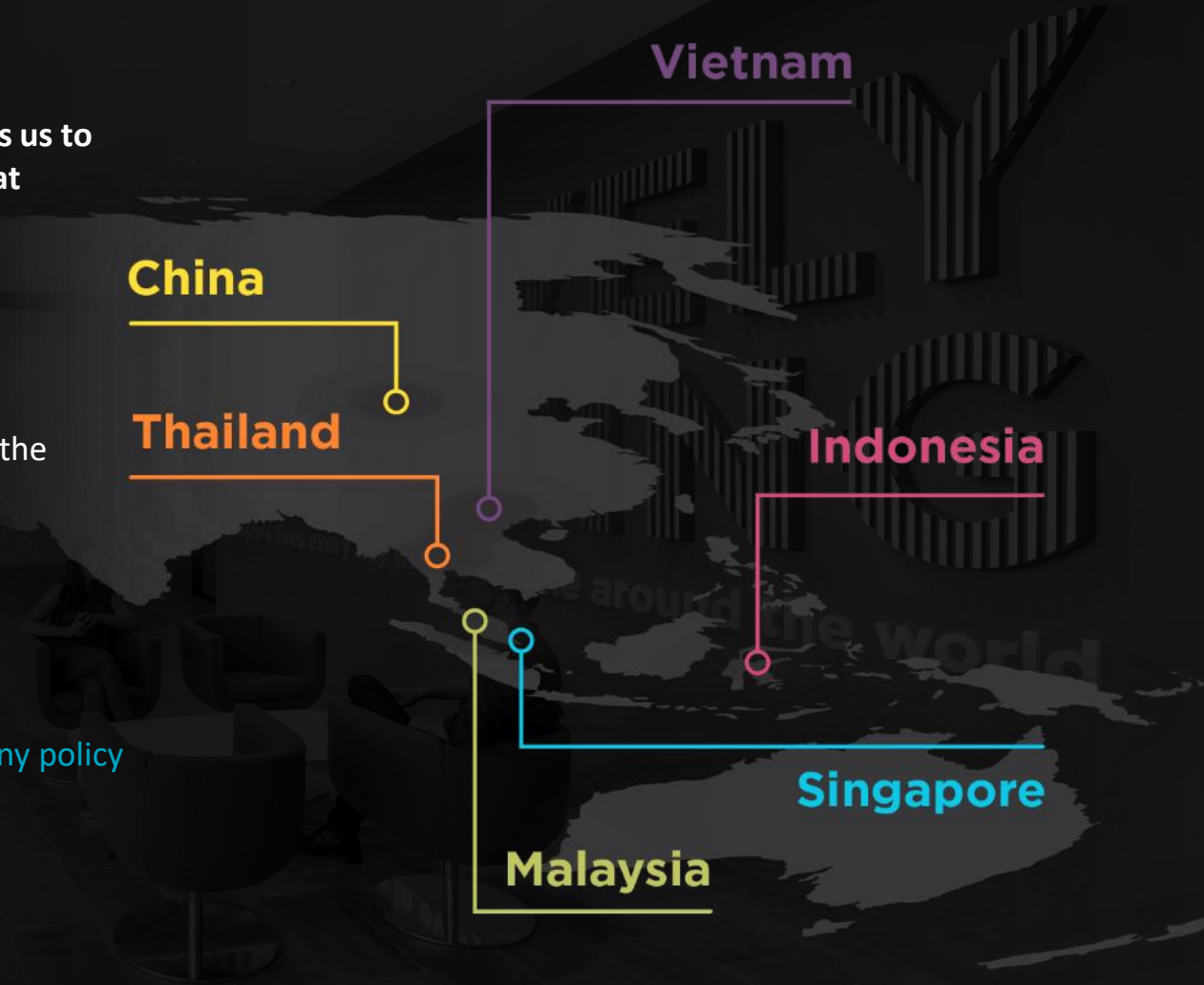
Shark FlexBreeze

Flow-optimized blade design and misting nozzles ensure maximum power, efficiency, and runtime — keeping you cool everywhere you go

2 Global, Agile Supply Chain

Our highly-efficient, scaled, and agile global supply chain enables us to deliver high-quality products with market-leading performance at compelling value

- Diversified supplier network across Southeast Asia
- Dual-sourcing for key products to ensure a consistent supply
- Scalable supply chain capable of quickly adapting to changes in the marketplace
- Direct and strong relationships with our suppliers
 - Third party suppliers manufacture and assemble 100% of our products
 - Diversified supply chain allowing us to nimbly adapt to any policy changes, such as potential tariff changes
 - Leverage existing supplier relationships to rapidly scale and enter new categories



3 Always-on 360 Degree Marketing

Our storytelling is based on real consumer insights and genuine experiences, and bolstered by our data-driven approach to marketing, we are able to reach the right audience and drive demand

Long-Form Storytelling

- Infomercials **every year since 2009**
- Successfully **capture the hearts and minds of consumers**
- **Clear storytelling** centered around consumer pain points we address
- Demonstrate our new and enhanced **solutions-focused technologies**



Short-Form Storytelling

- 15 and 30 second **engaging commercials**
- **Utilize social media on a variety of apps**, display advertisements and **engage in search engine optimization** media and public relations
- Drive engagement on social / over-the-top platforms like **YouTube, Pinterest, Instagram, Facebook and TikTok**
- **Data-driven**, fluid media planning and marketing strategy

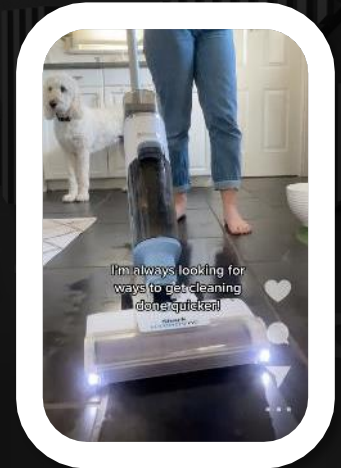


Photo Credit:
Samantha Kwiatkowski

Our always-on omni-channel marketing strategy is underpinned by our in-house team of marketing and data insights experts and our production studio in Irvine, California

4 Omni-channel Distribution

Creating & fulfilling demand

Our global marketing organization deploys strategies that capture the hearts and minds of consumers worldwide. We do not wait for demand to happen, we create it. We never practice retailer exclusivity. We focus on being everywhere our consumer shops. From mass retail to department stores to specialty retail, online through our own websites, leading e-commerce platforms and marketplaces



Our Three-Pillar Growth Strategy

Driving Sustainable Long-Term Global Growth

Our highly diversified business is powered by trusted brands, which we believe enables us to drive sustainable long-term global growth. We continuously broaden our geographic footprint and scale into new product categories and markets that reach more consumers in the constant pursuit of our mission to positively impact people's lives every day in every home in our global markets. Our goal is to expand and strengthen relationships with our existing consumers and cultivate relationships with new consumers to drive our continued growth and profitability



More Retailers + More SKUs

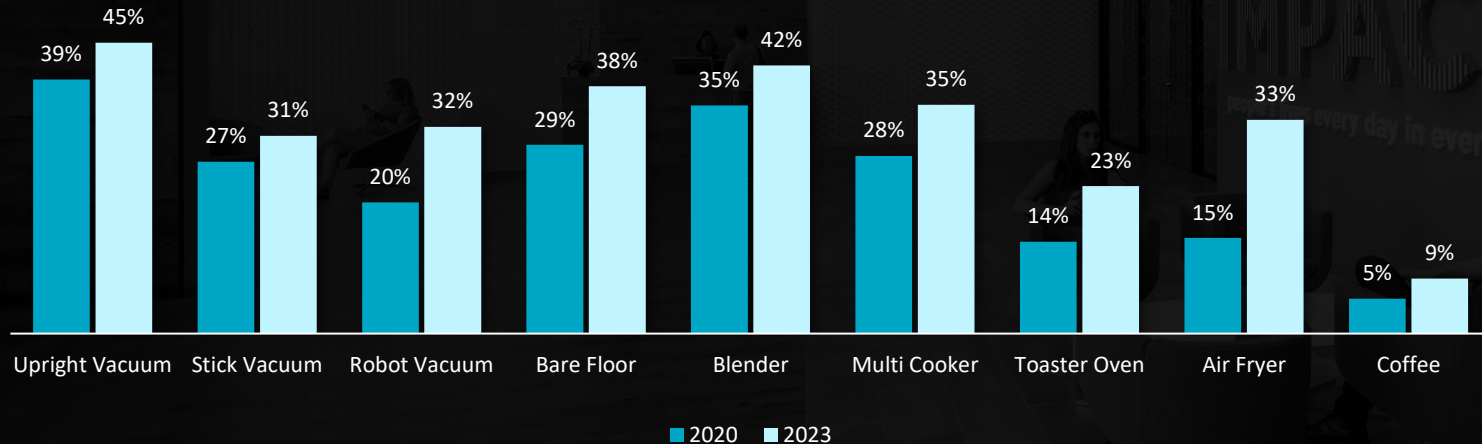
+ TAM Expansion

Growing Share in Our Existing Categories

Our proven track record of bringing disruptive products to market and developing one consumer solution after another has allowed us to enter multiple product categories, add more retailers and enlarge the offer at current ones, driving significant growth and market share gains

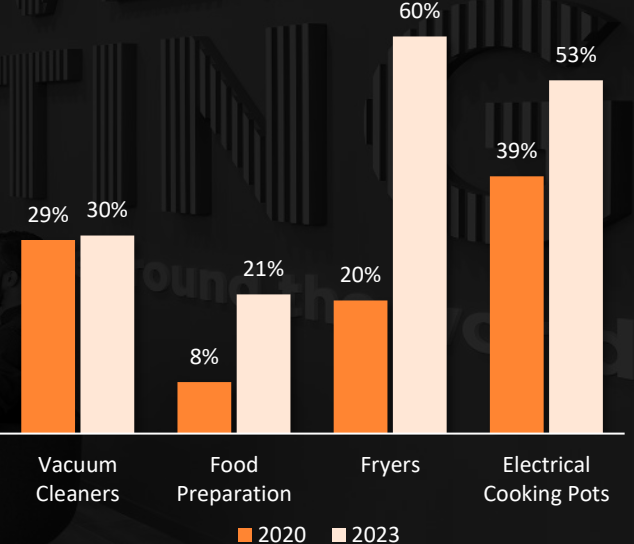
United States Market Share

(2020 vs. 2023) ¹



United Kingdom Market Share

(2020 vs. 2023) ²



+ more retailers + more doors + more products at existing retailers

Share gains across geographies, taking share from competitors priced both above and below

1. Source: Circana, Retail Tracking Service, U.S. dollar sales, 52WE December 30, 2023 vs. 52WE January 2, 2021 (Upright Vacuums, Stick Vacuums, Robotic Vacuums, Bare Floor Cleaner, Traditional Blending, Single Serve Blending & Processing, Kitchen System, Other Blending & Processing, Multi-Cookers, Toaster Oven, Air Fryers, Coffeemakers, Single Serve Brewing Systems).

2. Source: GfK; Market Intelligence Panelmarket; Volume Sales, GB; Jan-Dec 2022 & Jan-Dec 2023.

Entering Adjacent and New Categories

We believe we are uniquely equipped to disrupt massive and fragmented markets through our proprietary consumer insights and innovative product development approach. Our advanced engineering capabilities enable us to solve consumer problems. And we leverage solution-based storytelling to drive high traffic across all retail channels



Ice Cream Makers

- Launched in 2021
- In 2021, became #1-selling ice cream maker in the US¹
- The ice cream category has tripled in size from 2020 to 2023 since Ninja entered the category²



Beauty

- Launched in 2021
- Shark is the #1 brand across hair styling tools priced under \$400³
- Nearly 19% US Market Share in Hair Dryers & Hot Stylers (+1,100 bps year over year)¹
- A FlexStyle is sold every minute in the U.S.⁴



Outdoor Grills

- Launched in 2022
- Success of our indoor heated cooking line has enabled us to enter outdoor cooking
- We expanded our retailer presence by entering DIY/big box hardware stores

1. Based on Circana data.

2. Source: Circana, Retail Tracking Service, U.S. dollar sales, 52WE December 30, 2023 vs. 52WE January 2, 2021 (Ice Cream/Yogurt Makers).

3. Source: Circana, Retail Tracking Service, U.S. dollar sales, Under \$400 price band, 52 weeks ending Dec 30 2023 (*Hair Styling Tools are defined as: Curling Brush, Curling Iron, Curling Wands, Flat Iron/Straightener, Hairdryers, Hot Air Stylers, Specialty Stylers).

4. Source: The NPD Group Unit Sales, January-December 2023. Calculation based on: Total units sold / Total min. in a year (525,600 min.) = how many units sold per minute.

Exciting **Innovation** Into New Sub-Categories in 2023

Our rapid, consumer-centered innovation engine and our agile supply chain enables us to launch innovative new products across different categories for ever-evolving customer needs



Carpet Extraction

- Launched in 2023
- Shark's CarpetXpert is America's #1 Upright Deep Carpet Cleaner since launch¹



Outdoor Oven

- Launched in 2023
- Built upon the brand equity and success of our indoor heated cooking and outdoor grill lines



In-home Beverage

- Launched in 2023
- Ninja is the top growing Soda Machine Brand in the US²

New Sub-categories Announced for 2024 Launch

We recently announced our entry into two billion-dollar sub-categories¹ for the outdoors



Coolers

- Launching in 2024
- New, patented technology with the first-of-its-kind Ninja FrostVault Cooler
- Premium ice retention up to six days and fridge-temp dry storage²
- Enables entry into sporting goods retailers



Indoor-Outdoor Fans

- Launching in 2024
- Shark FlexBreeze is built for both indoor and outdoor use
- BreezeBoost mode allows consumers to feel the breeze from over 70 feet away and includes a misting feature

1. Based on NPD data.

2. 50-quart Ninja FrostVault™ offers premium ice retention up to six days.

3. Based on management estimates and industry reports.

Expanding Within and Around the Home

To more homes, more rooms,
and more growth for us

Shark Categories¹

- Mops
- Handheld Vacuums
- Upright Vacuums
- Corded Stick Vacuums
- Cordless Stick Vacuums
- Robot Vacuums
- Canister Vacuums
- Hair Dryers
- Air Purifiers
- 2-in-1 Vacuums
- Hair Stylers
- Carpet Extractors
- Wet/Dry Vacuums

Ninja Categories¹

- Blenders
- Food Processors
- Coffee Makers
- Air Fryers
- Multi-Cookers
- Indoor Grills
- Countertop Ovens
- Outdoor Grills
- Outdoor Ovens
- Cookware
- Bakeware
- Juicers
- Cutlery
- Electric kettles
- Waffle Makers
- Ice Cream Makers
- Toasters
- In-home Beverage

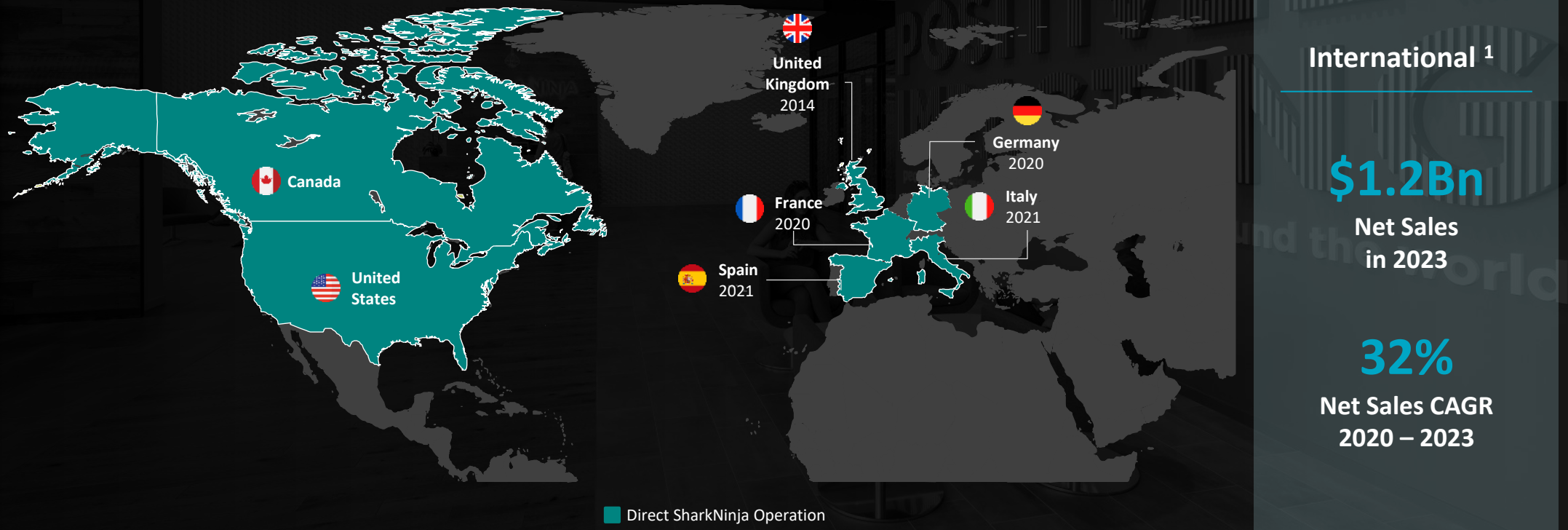


1. As of December 31, 2023.

Entering New Geographies

Our products are distributed in 32 markets and our international expansion remains a key area of strategic focus

With the success of our direct model in the United Kingdom, we have been able to consistently leverage this model to successfully enter and meaningfully grow in new markets



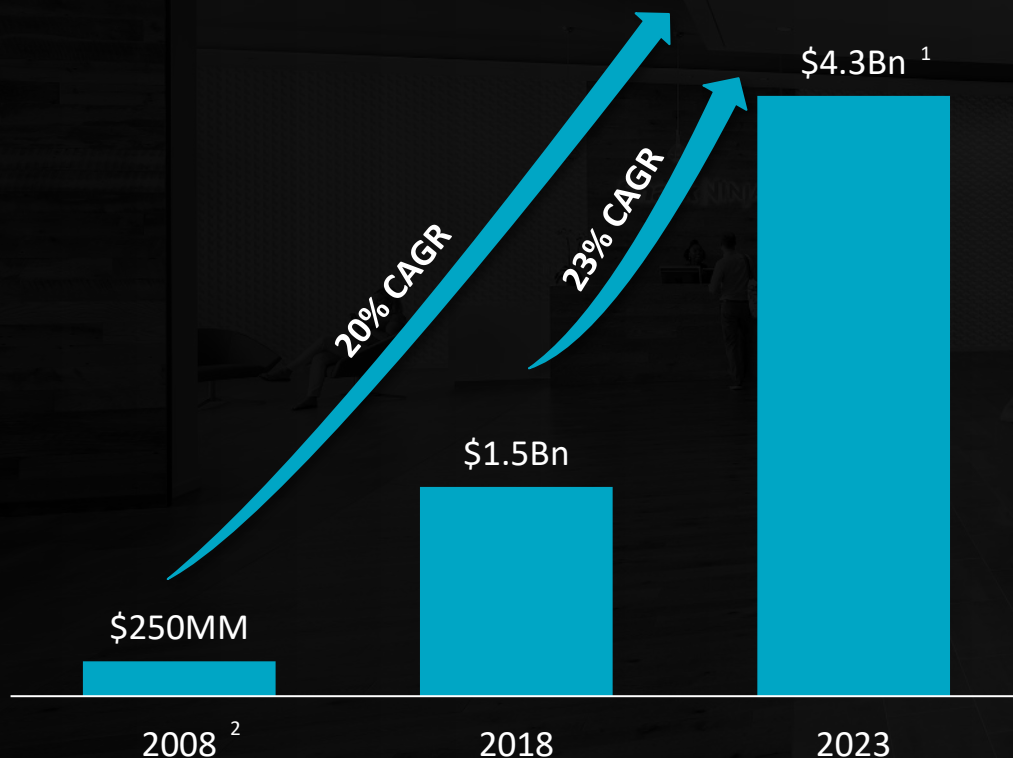
Note: 32 markets as of December 31, 2023.
1. Defined as markets outside of North America.

Our **Unique** Mindset



We Are Just Getting Started

Net Sales



- Large and Expanding **TAM**
- Deep and Widening **Competitive Moat**
- Increasingly **Diversified Product Offering**
- Sustainable **Three-Pillar Growth Strategy**



1. Net Sales includes sales in APAC. Adjusted Net Sales of \$4.2Bn for 2023, which represents sales excluding APAC. Please see the Appendix for a reconciliation of Adjusted Net Sales to Net Sales, its most directly comparable GAAP financial measure.

2. Represents fiscal year end as of March 2008.



2

Financial Overview



Our Compelling Financial Profile

Robust Organic Growth

Strong Margin Profile

Efficient Capital Deployment

Strong Free Cash Flow Profile

Significant Capital Allocation Flexibility



Drivers of Strong Growth

Top-Line Growth Drivers

Continue to rapidly innovate and take share
within existing categories

Continue to expand across
sub-categories and adjacencies;
more use occasions and
more products per household

Broaden our retail footprint, product offering, and
international markets

Gross Margin Drivers

Global, Agile and highly scalable manufacturing and supply
chain

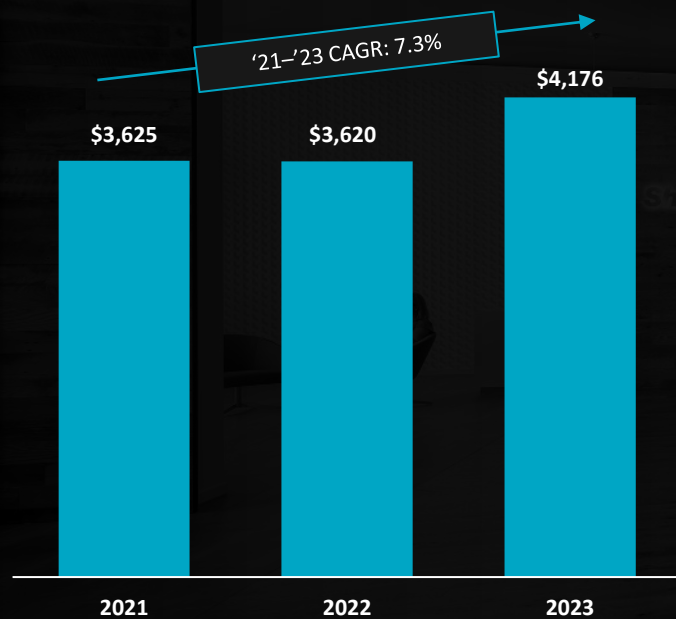
Data-driven inventory tracking
and management

We believe we are well-positioned for continued growth

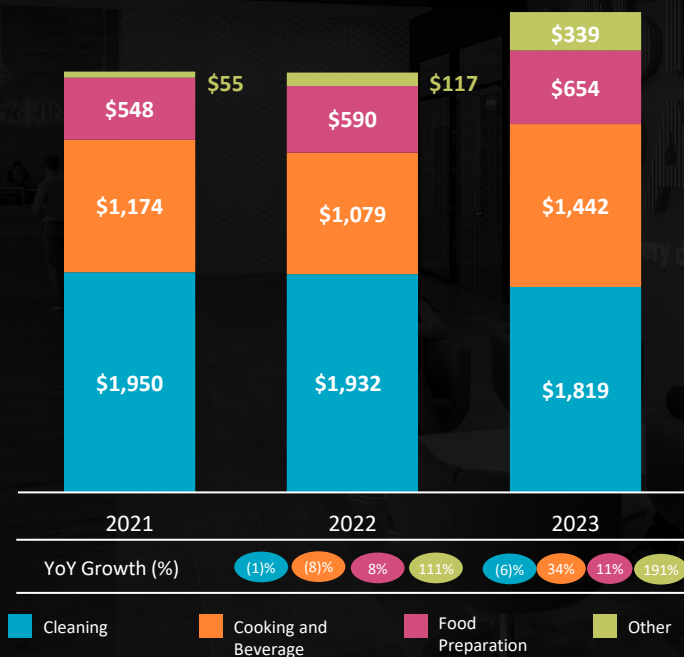
Full Year 2023 Financial Results

(\$MM)

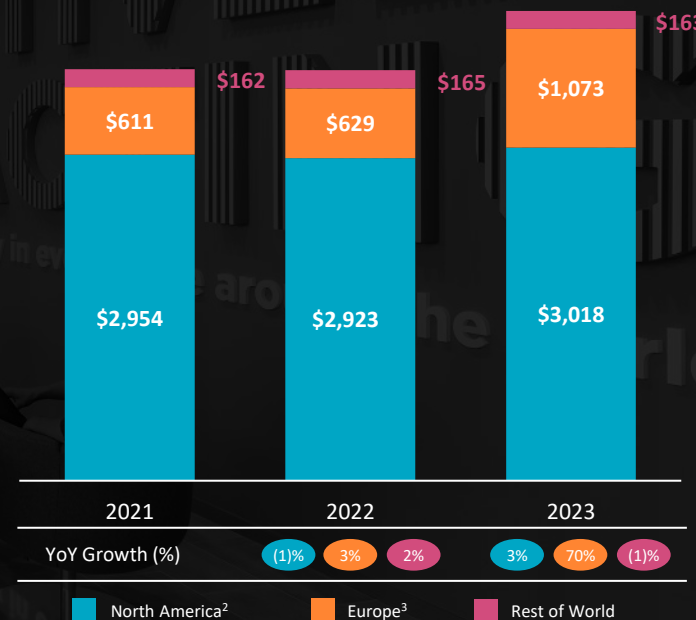
Adjusted Net Sales¹



Net Sales by Product Category



Net Sales by Region



1. We define Adjusted Net Sales as net sales as adjusted to exclude certain items that we do not consider indicative of our ongoing operating performance following our separation (the "separation") from JS Global Lifestyle Company Limited ("JS Global"), including net sales from our Japanese subsidiary, SharkNinja Co., Ltd. ("SNJP"), and our APAC distribution channels, both of which were transferred to JS Global concurrently with the separation (the "Divestitures"). Please see the Appendix for a reconciliation of Adjusted Net Sales to Net Sales, its most directly comparable GAAP financial measure.

2. Net sales from the United States represented 74.5%, 72.8% and 65.4% of total net sales for the years ended December 31, 2021, 2022 and 2023, respectively.

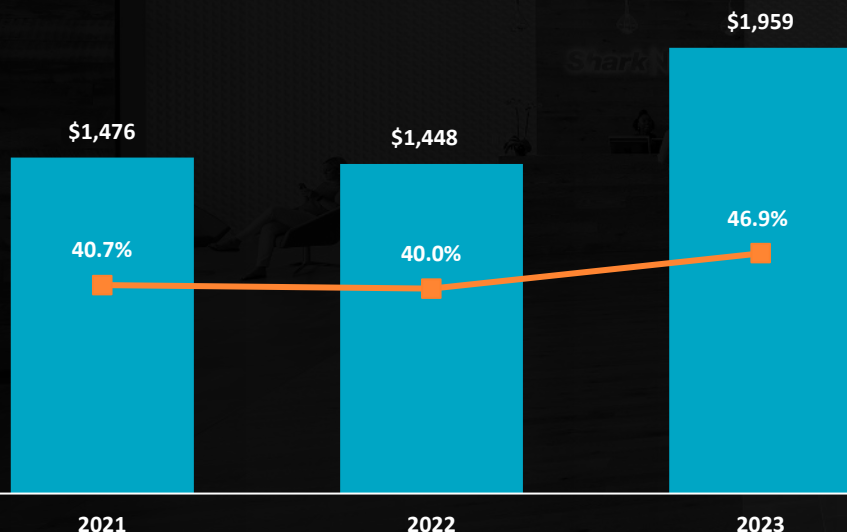
3. Net sales from the UK represented 14.1%, 14.3% and 19.7% of total net sales for the years ended December 31, 2021, 2022 and 2023, respectively.

Full Year 2023 Financial Results

(\$MM)

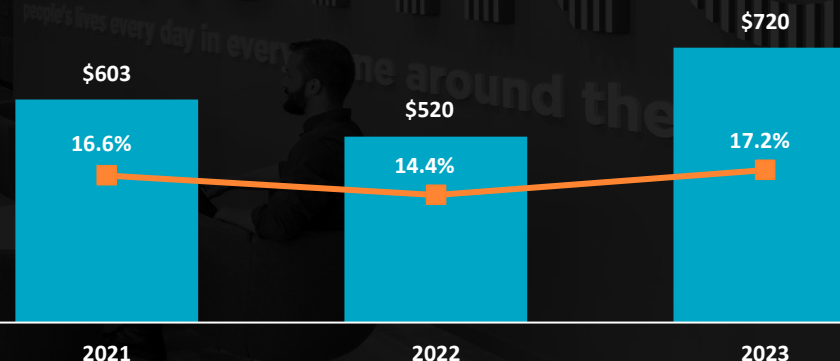
Adjusted Gross Profit¹

Margin (%)



Adjusted EBITDA²

Margin (%)



Note: Adjusted Gross Profit margin and Adjusted EBITDA margin expressed as a % of Adjusted Net Sales.

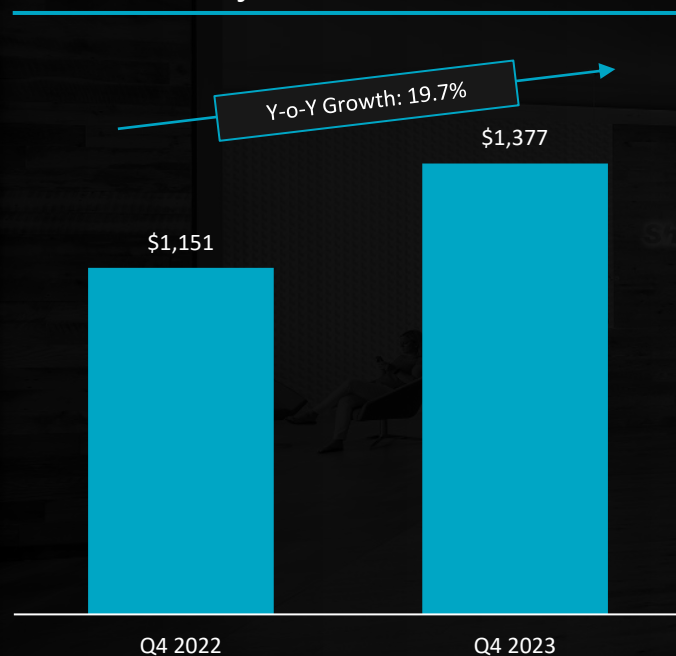
1. We define Adjusted Gross Profit as gross profit as adjusted to exclude certain items that we do not consider indicative of our ongoing operating performance following the separation, including the net sales and cost of sales from our Divestitures and the cost of sales from inventory markups that were eliminated as a result of transitioning certain product procurement functions from a subsidiary of JS Global to SharkNinja concurrently with the separation (the "Product Procurement Adjustment"). Please see the Appendix for a reconciliation of Adjusted Gross Profit to Gross Profit, its most directly comparable GAAP financial measure.

2. We define Adjusted EBITDA as EBITDA excluding (i) share-based compensation cost, (ii) certain litigation costs, (iii) foreign currency gains and losses, net, (iv) certain transaction-related costs, (v) a discretionary executive bonus, (vi) shareholder-funded executive bonuses and (vii) certain items that we do not consider indicative of our ongoing operating performance following the separation, including Adjusted EBITDA from our Divestitures and cost of sales from our Product Procurement Adjustment. We define EBITDA as net income excluding (i) interest expense, net, (ii) income tax expense and (iii) depreciation and amortization. Please see Appendix for a reconciliation of Adjusted EBITDA to Net Income, its most directly comparable GAAP financial measure.

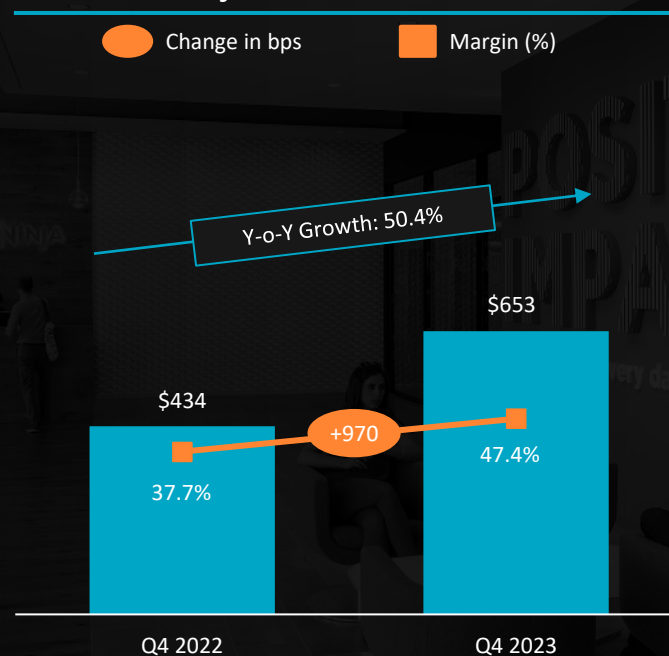
Q4 Financial Results

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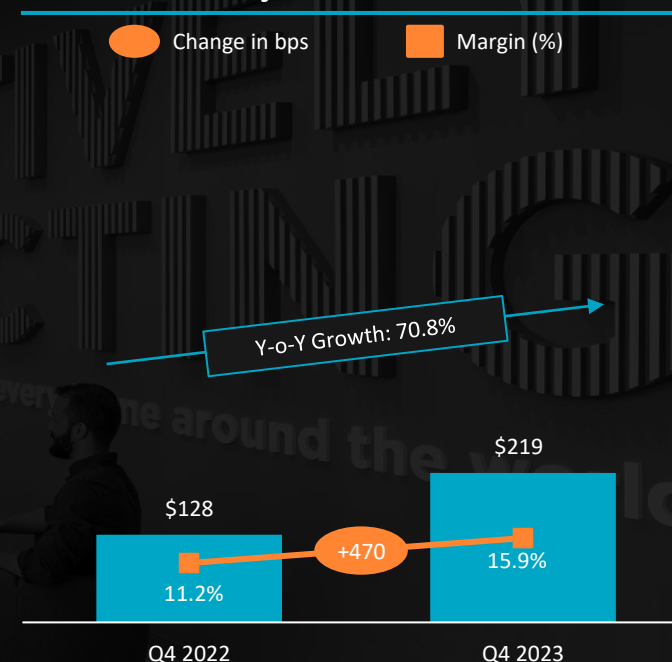
Adjusted Net Sales¹



Adjusted Gross Profit²



Adjusted EBITDA³



Note: Adjusted Gross Profit margin and Adjusted EBITDA margin expressed as a % of Adjusted Net Sales.

1. We define Adjusted Net Sales as net sales as adjusted to exclude certain items that we do not consider indicative of our ongoing operating performance following the separation, including net sales from our Divestitures. Please see the Appendix for a reconciliation of Adjusted Net Sales to Net Sales, its most directly comparable GAAP financial measure.
2. We define Adjusted Gross Profit as gross profit as adjusted to exclude certain items that we do not consider indicative of our ongoing operating performance following the separation, including the net sales and cost of sales from our Divestitures and the cost of sales from our Product Procurement Adjustment.

Please see the Appendix for a reconciliation of Adjusted Gross Profit to Gross Profit, its most directly comparable GAAP financial measure.

3. We define Adjusted EBITDA as EBITDA excluding (i) share-based compensation cost, (ii) certain litigation costs, (iii) foreign currency gains and losses, net, (iv) certain transaction-related costs, (v) a discretionary executive bonus, (vi) shareholder-funded executive bonuses and (vii) certain items that we do not consider indicative of our ongoing operating performance following the separation, including Adjusted EBITDA from our Divestitures and cost of sales from our Product Procurement Adjustment. We define EBITDA as net income excluding (i) interest expense, net, (ii) income tax expense and (iii) depreciation and amortization. Please see Appendix for a reconciliation of Adjusted EBITDA to Net Income, its most directly comparable GAAP financial measure.

Fiscal Year 2024 Outlook as of February 15, 2024

Metric	FY 2024 Outlook
Net Sales	+5% to +7%
Adjusted Net Sales ¹	+7% to +9%
Adjusted Net Income Per Share ²	\$3.45 to \$3.61 (+7% to +12%)
Adjusted EBITDA ³	\$800MM to \$830MM (+11% to +15%)
GAAP effective tax rate	~24% to ~25%
Diluted weighted average shares outstanding	~141MM
Capital expenditures	\$120MM to \$140MM

1. Adjusted Net Sales is defined as net sales as adjusted to exclude certain items that we do not consider indicative of our ongoing operating performance following the separation, including net sales from our Divestitures.

2. Adjusted Net Income Per Share is defined as Adjusted Net Income divided by the diluted weighted average number of ordinary shares. We define Adjusted Net Income as net income excluding (i) share-based compensation, (ii) certain litigation costs, (iii) foreign currency gains and losses, (iv) amortization of certain acquired intangible assets, (v) certain transaction-related costs, (vi) certain items that we do not consider indicative of our ongoing operating performance following the separation, including net income from our Divestitures and cost of sales from Product Procurement Adjustment, (vii) the tax impact of the adjusted items, and (viii) certain withholding taxes.

3. We define EBITDA as net income excluding (i) interest expense, (ii) income tax expense and (iii) depreciation and amortization. We defined Adjusted EBITDA as EBITDA excluding (i) share-based compensation cost, (ii) certain litigation costs, (iii) foreign currency gains and losses, net, (iv) certain transaction-related costs and (v) certain items that we do not consider indicative of our ongoing operating performance following the separation, including Adjusted EBITDA from our Divestitures and cost of sales from our Product Procurement Adjustment. We do not provide a reconciliation of forward-looking Adjusted Net Income and Adjusted EBITDA to GAAP net income because such reconciliations are not available without unreasonable efforts. This is due to the inherent difficulty in forecasting with reasonable certainty certain amounts that are necessary for such reconciliation, including in particular, the realized and unrealized foreign currency gains or losses reported within other expense.

Capital Structure Overview

(\$MM)

Capitalization

December 31, 2023

Cash and Cash Equivalents	\$154
Total Debt ¹	\$805
Net Debt	\$651
LTM Adjusted EBITDA (Q4 2023) ²	\$720
LTM Net Leverage (Q4 2023) ³	0.9x

1. Consists of outstanding borrowings of \$804.9 million under the term loan facility. Amount excludes deferred financing costs of \$5.3 million as of December 31, 2023.

2. We define Adjusted EBITDA as EBITDA excluding (i) share-based compensation cost, (ii) certain litigation costs, (iii) foreign currency gains and losses, net, (iv) certain transaction-related costs, (v) a discretionary executive bonus, (vi) shareholder-funded executive bonuses and (vii) certain items that we do not consider indicative of our ongoing operating performance following the separation, including Adjusted EBITDA from our Divestitures and cost of sales from our Product Procurement Adjustment. We define EBITDA as net income excluding (i) interest expense, net, (ii) income tax expense and (iii) depreciation and amortization. Please see the Appendix for a reconciliation of Adjusted EBITDA to Net Income, its most directly comparable GAAP financial measure.

3. LTM Net Leverage calculated as Net Debt divided by LTM Adjusted EBITDA. Please see the Appendix for a reconciliation of Adjusted EBITDA to Net Income, its most directly comparable GAAP financial measure.

Our Partnership with JS Global Following the Separation

Ongoing Partnership Highlights:

Supply Chain Services

Sourcing and procurement

Supplier management and
supply chain strategy

Product Development Agreement

R&D Services

Brand License Agreement

Non-exclusive rights to JS Global to
obtain, produce
and source

Exclusive rights to JS Global to
distribute and sell in the APAC Region

Shark | NINJA

Every home in our global markets

Every day more consumers around the world welcome 5-star SharkNinja products into their homes. Our mission is to positively impact people's lives every day in every home in our global markets



Historical P&L Summary

(\$MM)

	Year Ended December 31,				CAGR	Three Months Ended December 31,		YoY Growth
	2021	2022	2023	'21-'23		2022	2023	Q4 '22 – Q4 '23
Adjusted Net Sales ¹	\$3,625	\$3,620	\$4,176	7.3%		\$1,151	\$1,378	19.7%
Adjusted Gross Profit ²	\$1,476	\$1,448	\$1,959	15.2%		\$434	\$653	50.5%
% Adjusted Gross Margin ³	40.7%	40.0%	46.9%			37.7%	47.4%	
Adjusted Operating Income ⁴	\$550	\$453	\$638	7.7%		\$115	\$200	73.9%
% Adjusted Operating Margin ⁵	15.2%	12.5%	15.3%			10.0%	14.5%	
Adjusted EBITDA ⁶	\$603	\$520	\$720	9.3%		\$128	\$219	71.1%
% Adjusted EBITDA Margin ⁷	16.6%	14.4%	17.2%			11.1%	15.9%	
Adjusted Net Income ⁸	\$423	\$330	\$449	3.0%		\$75	\$132	75.2%
Adjusted Net Income Per Diluted Share	\$3.05	\$2.38	\$3.22	2.7%		\$0.54	\$0.94	74.0%

1. We define Adjusted Net Sales as net sales as adjusted to exclude certain items that we do not consider indicative of our ongoing operating performance following the separation, including net sales from our divestitures.

2. We define Adjusted Gross Profit as gross profit as adjusted to exclude certain items that we do not consider indicative of our ongoing operating performance following the separation, including the net sales and cost of sales from our Divestitures and the cost of sales from the Product Procurement Adjustment.

3. We define Adjusted Gross Margin as Adjusted Gross Profit divided by Adjusted Net Sales.

4. We define Adjusted Operating Income as operating income excluding (i) share-based compensation, (ii) certain litigation costs, (iii) amortization of certain acquired intangible assets, (iv) certain transaction-related costs, (v) discretionary bonuses, (vi) shareholder-funded executive bonuses and (vii) certain items that we do not consider indicative of our ongoing operating performance following the separation, including operating income from our Divestitures and cost of sales from our Product Procurement Adjustment.

5. We define Adjusted Operating Margin as Adjusted Operating Income divided by Adjusted Net Sales.

6. We define Adjusted EBITDA as EBITDA excluding (i) share-based compensation cost, (ii) certain litigation costs, (iii) foreign currency gains and losses, net, (iv) certain transaction-related costs, (v) a discretionary executive bonus, (vi) shareholder-funded executive bonuses and (vii) certain items that we do not consider indicative of our ongoing operating performance following the separation, including Adjusted EBITDA from our Divestitures and cost of sales from our Product Procurement Adjustment. We define EBITDA as net income excluding (i) interest expense, net, (ii) income tax expense and (iii) depreciation and amortization. Please see Appendix for a reconciliation of Adjusted EBITDA to Net Income, its most directly comparable GAAP financial measure. We define Adjusted EBITDA Margin as Adjusted EBITDA divided by Adjusted Net Sales.

7. We define Adjusted Net Income as net income excluding (i) share-based compensation, (ii) certain litigation costs, (iii) foreign currency gains and losses, (iv) amortization of certain deferred financing fees, (v) amortization of certain acquired intangible assets, (vi) certain transaction-related costs, (vii) certain items that we do not consider indicative of our ongoing operating performance following the separation, including net income from our Divestitures and cost of sales from our Product Procurement Adjustment, (viii) a discretionary executive bonus, (ix) shareholder-funded executive bonuses, (x) the tax impact of the adjusted items and (xi) certain withholding taxes.

Non-GAAP Financial Measures

Adjusted Net Sales and Adjusted Gross Profit Reconciliation | (\$MM)

	Year Ended December 31,			Three Months Ended December 31,	
	2021	2022	2023	2022	2023
Net Sales	\$3,727	\$3,717	\$4,254	\$1,183	\$1,378
Divested Subsidiary Adjustment ¹	\$(102)	\$(97)	\$(78)	\$(32)	-
Adjusted Net Sales	\$3,625	\$3,620	\$4,176	\$1,151	\$1,378

	Year Ended December 31,			Three Months Ended December 31	
	2021	2022	2023	2022	2023
Net Sales	\$3,727	\$3,717	\$4,254	\$1,183	\$1,378
Cost of Sales	\$(2,289)	\$(2,307)	\$(2,346)	\$(759)	\$(755)
Gross Profit	\$1,438	\$1,410	\$1,908	\$423	\$623
<i>Gross Margin %</i>	<i>38.6%</i>	<i>37.9%</i>	<i>44.9%</i>	<i>35.8%</i>	<i>45.2%</i>
Divested Subsidiary Net Sales Adjustment ¹	\$(102)	\$(97)	\$(77)	\$(31)	-
Divested Subsidiary Cost of Sales Adjustment ²	\$64	\$65	\$45	\$23	-
Product Procurement Adjustment ³	\$76	\$70	\$83	\$19	\$30
Adjusted Gross Profit	\$1,476	\$1,448	\$1,959	\$434	\$653
Adjusted Net Sales	\$3,625	\$3,620	\$4,176	\$1,151	\$1,378
Adjusted Gross Margin	40.7%	37.17%	46.9%	37.7%	47.4%

1. Adjusted for net sales from the SNJP and APAC distribution channels for the years ended December 31, 2021, 2022 and 2023 and the three months ended December 31, 2022, as if such Divestitures occurred on January 1, 2021.

2. Adjusted for cost of sales from SNJP and the APAC distribution channels for the years ended December 31, 2021, 2022 and 2023 and the three months ended December 31, 2022, as if such Divestitures occurred on January 1, 2021.

3. Represents cost of sales incurred related to the Product Procurement Adjustment. As a result of the separation, we purchase 100% of our inventory from one of our subsidiaries, SharkNinja (Hong Kong) Company Limited ("SNHK"), and no longer purchase inventory from a purchasing office wholly owned by JS Global. Thus, the markup on all inventory purchased subsequent to the separation will be completely eliminated in consolidation. As a result of the separation, we pay JS Global a sourcing service fee to provide value-added sourcing services on a transitional basis under a Sourcing Services Agreement.

Non-GAAP Financial Measures (Cont.)

Adjusted Operating Income Reconciliation | (\$MM)

	Year Ended December 31,			Three Months Ended December 31,	
	2021	2022	2023	2022	2023
Operating income	\$438	\$321	\$374	\$54	\$101
Share-Based Compensation ¹	\$14	\$6	\$47	-	\$22
Litigation Costs ²	\$11	\$5	\$9	-	\$4
Amortization of Acquired Intangible Assets ³	\$20	\$20	\$20	\$5	\$5
Transaction-Related Costs ⁴	-	\$3	\$82	\$3	\$6
Discretionary Executive Bonuses ⁵	-	\$34	-	\$34	-
Shareholder-Funded Executive Bonus ⁶	-	-	\$32	-	\$32
Product Procurement Adjustment ⁷	\$76	\$70	\$83	\$19	\$30
Divested Subsidiary Operating Income Adjustment ⁸	\$(8)	\$(5)	\$(8)	-	-
Adjusted Operating Income	\$550	\$453	\$638	\$115	\$200

1. Represents non-cash expense related to restricted stock unit awards issued from the JS Global and SharkNinja equity incentive plans.

2. Represents litigation costs incurred for certain patent infringement claims and false advertising claims against us.

3. Represents amortization of acquired intangible assets that we do not consider normal recurring operating expenses, as the intangible assets relate to JS Global's acquisition of our business. We exclude amortization charges for these acquisition-related intangible assets for purposes of calculating Adjusted Operating Income, although revenue is generated, in part, by these intangible assets, to eliminate the impact of these non-cash charges that are significantly impacted by the timing and valuation of JS Global's acquisition of our business, as well as the inherent subjective nature of purchase price allocations.

4. Represents certain costs incurred related to the separation and distribution from JS Global and the secondary offering transaction.

5. Represents a one-time discretionary executive bonus.

6. Represents cash bonuses paid to certain executives by Mr. Xuning Wang, the Chairperson of the board of directors and the Company's controlling shareholder, which had no impact on the Company's overall cash flow.

7. Represents cost of sales incurred related to the Product Procurement Adjustment. As a result of the separation, we purchase 100% of our inventory from one of our subsidiaries, SNHK, and no longer purchase inventory from a purchasing office wholly owned by JS Global. Thus, the markup on all inventory purchased subsequent to the separation is completely eliminated in consolidation. As a result of the separation, we pay JS Global a sourcing service fee to provide value-added sourcing services on a transitional basis under a Sourcing Services Agreement.

8. Adjusted for operating income from SNJP and the APAC distribution channels for the years ended December 31, 2023, 2022 and 2021 as if such Divestitures occurred on January 1, 2021.

Non-GAAP Financial Measures (Cont.)

Adjusted Net Income Reconciliation | (\$MM, except share and per share amounts)

	Year Ended December 31,			Three Months Ended December 31,	
	2021	2022	2023	2022	2023
Net Income	\$331	\$232	\$167	\$47	\$49
Share-Based Compensation ¹	\$14	\$6	\$47	-	\$22
Litigation Costs ²	\$11	\$5	\$9	-	\$4
Foreign Currency Losses (Gains), Net ³	\$3	\$(9)	\$35	\$(21)	\$(8)
Amortization of Acquired Intangible Assets ⁴	\$20	\$20	\$20	\$5	\$5
Transaction-Related Costs ⁵	-	\$3	\$82	\$3	\$6
Executive Bonus ⁶	-	\$34	-	\$34	-
Shareholder-Funded Executive Bonus ⁷	-	-	\$32	-	\$32
Product Procurement Adjustment ⁸	\$76	\$70	\$83	\$19	\$30
Tax Impact of Adjusting Items ⁹	\$(27)	\$(28)	\$(39)	\$(9)	\$(8)
Tax Withholding Adjustment ¹⁰	-	-	19	-	-
Divested Subsidiary Net Income Adjustment ¹¹	\$(4)	\$(1)	\$(6)	\$(3)	-
Adjusted Net Income	\$423	\$330	\$449	\$75	\$132
Net Income Per Share, diluted	\$2.38	\$1.67	\$1.20	\$0.34	\$0.35
Adjusted Net Income Per Diluted Share	\$3.05	\$2.38	\$3.22	\$0.54	\$0.94
Diluted Weighted-Average Number of Shares Used in Computing Adjusted Net Income Per Diluted Share	138,982,872	138,982,872	139,420,254	138,982,872	140,283,055

1. Represents non-cash expense related to restricted stock unit awards issued from the JS Global and SharkNinja equity incentive plans.

2. Represents litigation costs incurred for certain patent infringement claims and false advertising claims against us.

3. Represents foreign currency transaction gains and losses recognized from the remeasurement of transactions that were not denominated in the local functional currency, including gains and losses related to foreign currency derivatives not designated as hedging instruments.

4. Represents amortization of acquired intangible assets that we do not consider normal recurring operating expenses, as the intangible assets relate to JS Global's acquisition of our business. We exclude amortization charges for these acquisition-related intangible assets for purposes of calculated Adjusted Net Income, although revenue is generated, in part, by these intangible assets, to eliminate the impact of these non-cash charges that are significantly impacted by the timing and valuation of JS Global's acquisition of our business, as well as the inherent subjective nature of purchase price allocations.

5. Represents certain costs incurred related to the separation and distribution from JS Global and the secondary offering transaction.

6. Represents a one-time discretionary executive bonus.

7. Represents cash bonuses paid to certain executives by Mr. Xuning Wang, the Chairperson of the board of directors and the Company's controlling shareholder, which had no impact on the Company's overall cash flow.

8. Represents cost of sales incurred related to the Product Procurement Adjustment. As a result of the separation, we purchase 100% of our inventory from one of our subsidiaries, SNHK, and no longer purchase inventory from a purchasing office wholly owned by JS Global. Thus, the markup on all inventory purchased subsequent to the separation will be completely eliminated in consolidation. As a result of the separation, we pay JS Global a sourcing service fee to provide value-added sourcing services on a transitional basis under a Sourcing Services Agreement.

9. Represents the income tax effects of the adjustments included in the reconciliation of net income to Adjusted Net Income determined using the tax rate of 22.0%, which approximates our effective tax rate, excluding (i) the withholding adjustment described in footnote 10, (ii) the divested subsidiary net income adjustment described in footnote 11, and (iii) certain share-based compensation costs and separation and distribution-related costs that are not tax deductible.

10. Represents withholding taxes associated with the cash dividend paid to JS Global in connection with the separation and related refinancing.

11. Adjusted for net income (loss) from SNIP and the APAC distribution channels for the years ended December 31, 2021, 2022 and 2023 and the three months ended December 31, 2022 and 2023, as if such Divestitures occurred on January 1, 2021.

Non-GAAP Financial Measures (Cont.)

Adjusted EBITDA Reconciliation | (\$MM)

	Year Ended December 31,			Three Months Ended December 31,	
	2021	2022	2023	2022	2023
Net Income	\$331	\$232	\$167	\$47	\$49
Interest Expense, Net	\$16	\$27	\$45	\$8	\$16
Provision for Income Taxes	\$83	\$70	\$126	\$15	\$41
Depreciation and Amortization	\$78	\$87	\$104	\$25	\$27
EBITDA	\$509	\$416	\$442	\$95	\$133
Share-Based Compensation ¹	\$14	\$6	\$47	-	\$22
Litigation Costs ²	\$11	\$5	\$9	-	\$4
Foreign Currency Losses (Gains), Net ³	\$3	\$(9)	\$35	\$(21)	\$(8)
Transaction-Related Costs ⁴	-	\$3	\$82	\$3	\$6
Discretionary Executive Bonus ⁵	-	\$34	-	\$34	-
Shareholder-Funded Executive Bonus ⁶	-	-	\$32	-	\$32
Product Procurement Adjustment ⁷	\$76	\$70	\$83	\$19	\$30
Divested Subsidiary Adjusted EBITDA Adjustment ⁸	\$(9)	\$(4)	\$(10)	\$(2)	-
Adjusted EBITDA	\$603	\$520	\$720	\$128	\$219
Adjusted Net Sales	\$3,625	\$3,620	\$4,176	\$1,151	\$1,378
Adjusted EBITDA Margin	16.6%	14.4%	17.2%	11.2%	15.9%

1. Represents non-cash expense related to restricted stock unit awards issued from the JS Global and SharkNinja equity incentive plans.

2. Represents litigation costs incurred for certain patent infringement claims and false advertising claims against us.

3. Represents foreign currency transaction gains and losses recognized from the remeasurement of transactions that were not denominated in the local functional currency, including gains and losses related to foreign currency derivatives not designated as hedging instruments.

4. Represents certain costs incurred related to the separation and distribution from JS Global and the secondary offering transaction.

5. Represents a one-time discretionary bonus.

6. Represents cash bonuses paid to certain executives by Mr. Xuning Wang, the Chairperson of the board of directors and the Company's controlling shareholder, which had no impact on the Company's overall cash flow.

7. Represents cost of sales incurred related to the Product Procurement Adjustment. As a result of the separation, we purchase 100% of our inventory from one of our subsidiaries, SNHK, and no longer purchase inventory from a purchasing office wholly owned by JS Global. Thus, the markup on all inventory purchased subsequent to the separation will be completely eliminated in consolidation. As a result of the separation, we pay JS Global a sourcing service fee to provide value-added sourcing services on a transitional basis under a Sourcing Services Agreement.

8. Adjusted for Adjusted EBITDA from SNJP and the APAC distribution for the years ended December 31, 2021, 2022 and 2023 and the three months ended December 31, 2022 and 2023, as if such Divestitures occurred on January 1, 2021. The divested subsidiary Adjusted EBITDA adjustment represents net (loss) income from our Divestitures excluding interest expense, income tax expense, depreciation and amortization expense and foreign currency gains and losses recorded at the subsidiary level.